



SAVING MOSES®
saving babies every day

2021-2022
**ANNUAL
REPORT**



By meeting the most urgent needs where help is least available, we save babies (5 & under) every day.

Dear Friend,

It's such an honor for *Saving Moses* that you would take a few minutes of your time to peruse our Annual Report and reflect with us on the amazing 2021 that we had! This was a year of stretch and grow, explore and dream, calculate and invest.

In 2021, while we were impacted by the realities of Covid, we continued to hold true to our mission—to save babies and toddlers where care is least available and the need is most urgent.

We supported our Malnutrition and NightCare programs as they slowly moved away from the struggles and constrictions of Covid in 2020. Even during Covid, we were able to maintain a steady supply of therapeutic formula. As lockdowns eased in South and Southeast Asia, we enjoyed welcoming babies and toddlers back to our NightCare centers. Even through government-mandated lockdowns, our ingenious team found ways to stay connected to our babies and toddlers and provide for their emerging needs.

At the same time, we continued our current BirthAid work in Afghanistan and Syria, facilitating safe and healthy deliveries for newborns. We also explored the idea of expanding this program into rural Sub-Saharan Africa. This idea continued to take shape as we surveyed opportunities for BirthAid in Angola and the DRC (Democratic Republic of Congo).

No doubt that 2021 was a really amazing year as our programs transitioned away from Covid restrictions, saving babies and toddlers in dire situations.

I would like to give a special shoutout to our global team. I have the immense honor of working with incredible people who have compassionate hearts for vulnerable babies and toddlers.

Thank you so much for sharing your time, interest and resources with *Saving Moses*!

Saving Babies Because of You,

Sarah

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NOTE ON THIS REPORT:

This report is meant to be interactive, so you will find QR codes throughout the report that will direct you to videos or links. Simply point your phone's camera at the QR code and then select the link that pops up.

Who We Are: We save babies every day.

Our Mission:

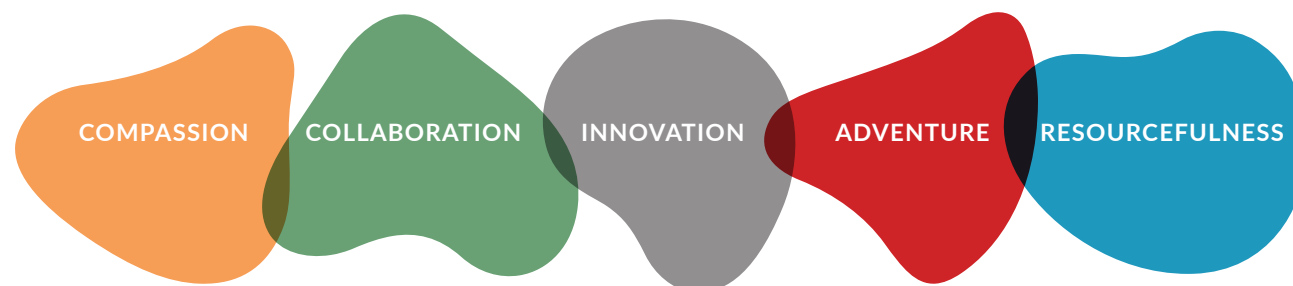
Saving Moses is a global humanitarian organization saving babies (ages 0-5) every day where help is most needed but least available.

Our Vision:

To establish lifesaving programs in areas where the infant and neonatal mortality rates are the highest in the world and to protect babies most at risk to the sex industry in low-income countries.

Our Core Values:

Our values are who we are and what we prioritize. They are our guiding principles that inform every decision we make.



We have a deep love and care for each other and those we serve.

We recognize our need for each other and work together in humility.

We are hungry to learn more. We are never set in our ways.

We are willing to do and go where no one else will.

We utilize resources efficiently and effectively to save as many babies as we can.

What We Did At a Glance



BirthAid

42,690 people reached with safe birth education in Afghanistan

1,234 babies were born safely in Syria



NightCare

432 babies protected from the sex industry in Cambodia, Bangladesh, and India



Malnutrition

7,162 babies cured from malnutrition in the Democratic Republic of Congo and Angola

In 2012, *Saving Moses* started with one malnutrition clinic in Angola. Now:

We have 8 malnutrition clinics throughout Sub-Saharan Africa

7 NightCare centers (soon to be 8!)

3 BirthAid programs throughout South and Southeast Asia and Sub-Saharan Africa



10 Years of Saving babies!

This year we celebrate our 10th birthday as an organization. From humble beginnings to where we are now—we have witnessed growth at every level. We are so excited for the next ten years!

Saving Moses becomes its own charity and opens its first program in Angola—working to save babies from malnutrition.

Opened 2nd and 3rd NightCare Centers in Cambodia.

- Fourth NightCare opens in Cambodia.
- Provided vital medical support to babies trapped by war in Syria.

^ 2012

^ 2014

^ 2016

∨ 2013

∨ 2015

∨ 2017

The beginning of NightCare in Cambodia! Babies are saved from the sex industry!

BirthAid begins in Afghanistan. Babies and mothers have safe births in the war-torn areas!

- BirthAid starts in Angola and the DRC, helping babies make it past the first 28 days!
- Second NightCare Center in India opens.
- Pivoted Malnutrition program in Angola to reach moderately malnourished babies before becoming severe.

- First NightCare opens in Bangladesh. Fifth NightCare opens in Cambodia.
- Provided nutritional support for 4,000 Rohingya refugee babies fleeing violence in Myanmar.

Malnutrition program in the Democratic Republic of Congo begins.

Flexed our programs to meet babies' emerging needs during the pandemic.

^ 2018

^ 2020

^ 2022

∨ 2019

∨ 2021

First NightCare opens in India in one of the world's largest brothels, and Second NightCare opens in Bangladesh.

- Malnutrition's highest participation year yet: 16,382 babies treated.
- Taliban takes over Afghanistan, BirthAid program temporarily goes underground but continued to train locals until resuming more regular services.



BirthAid: Babies are born safely!

We provide community-based education and birth support in high-conflict areas and rural Sub-Saharan Africa. In these areas, the neonatal mortality rate is high due to a lack of information on safe birth practices or access to any healthcare whatsoever.

The most vulnerable time in a person's life is the first 28 days after birth. According to UNICEF and the WHO, most child deaths occur within this short timeframe.

The majority of these deaths are concentrated in rural Sub-Saharan Africa and in conflict zones. With appropriate care, most are preventable.

KEY TERMS

Neonatal mortality:

The number of newborns who die within the first 28 days, out of every 1,000 live births.

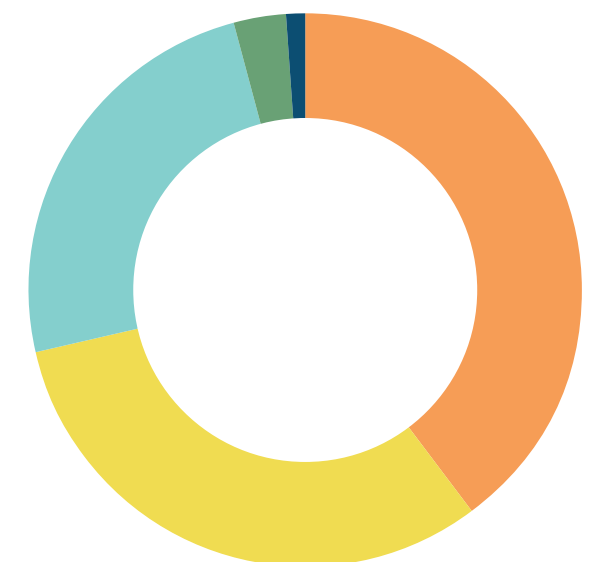
Thousands of babies die every single day. Most would be alive if they were born in a different part of the world. If nothing changes, 30 million babies will die by 2030.



How does neonatal mortality compare around the world?

Number of newborns who die out of every 1,000 live births

- Japan & Iceland
1 in 1,000
- United States
3.4 in 1,000
- Angola
27 in 1,000
- Afghanistan
35 in 1,000
- Lesotho & Madagascar
44 in 1,000





BirthAid in Conflict Zones

In war zones, nobody fights fair. Women and children are not just civilian casualties but are often specifically targeted by combatants. Hospitals and aid workers are often direct targets as well. Imagine what this is like for women giving birth.

We have heard their stories:

- The mothers who flee to the hospital under the cover of night to deliver their babies in a safer environment.
- The women who give birth on the run from militias.
- The newborns who die because there is no care to treat their specialized needs.

Conflict and war unmake the world. It upends all forms of stability and leaves nothing but chaos in its wake. Doctors and skilled birth attendants are forced to flee for their safety, and women and newborn babies are left with no one to take care of them before, during and after birth.

So what can we do?

We work in key areas of conflict around the world:

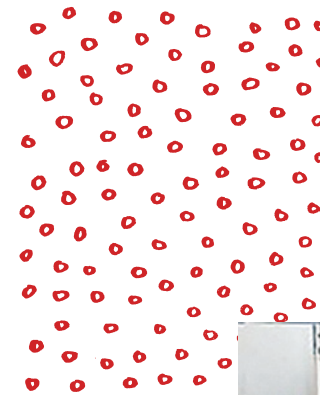
- Afghanistan • The Democratic Republic of Congo • Syria (concluded in 2021)

According to experts, two main interventions can significantly prevent newborn mortality during birth: sanitary conditions and understanding common warning signs. In Afghanistan, we provide essential birth training in rural and war-torn villages. This increases awareness and understanding of safe birth practices and prepares local community members to help deliver babies safely.

We train communities on everything from taking care of pregnant women to lifesaving interventions for babies who are not breathing after birth. We work within cultures to overcome barriers to ensure that every baby in these regions has a future.

Opened in 2022!

In the Democratic Republic of Congo, we work with a pediatrician who operates an antenatal (the first moments before birth) clinic in an unstable region of the DRC. This region saw recent militia fighting, which led many to flee the area. However, as some stability returns, we are planning to open a clinic that will provide vital services where there are none.



An Unprecedented Year in Afghanistan—the Taliban Takeover

In 2021, the United States pulled out of Afghanistan after 20 years of war. The chaos that ensued was unprecedented. Tens of thousands of Afghans tried to flee their country, afraid of the impending Taliban takeover. It was a time of shock around the world, and we felt deeply for the Afghan population, who feared their future.

Uncertainty regarding the future of our program, BirthAid, remained on the forefront of our minds as well. Several of the expatriates working in Afghanistan on BirthAid were evacuated, and the Taliban took over the areas where we worked. Fortunately, our ground team was able to continue serving at-risk mothers and babies despite the takeover.



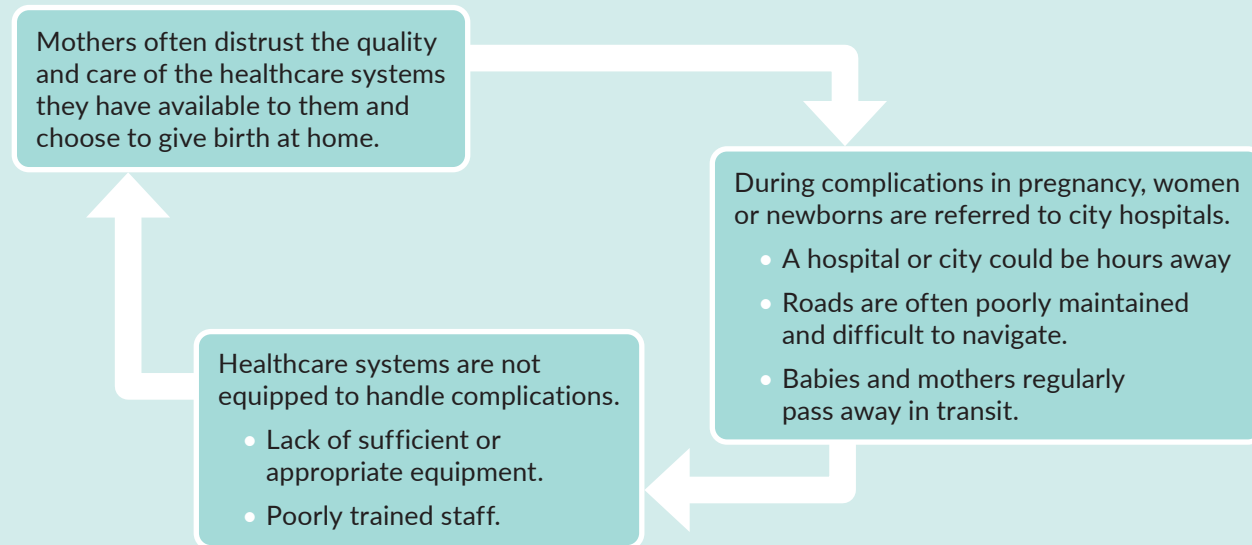
The program went underground, and we even had to cease some of our operations altogether for a time, but today the BirthAid training program is operational and needed more than ever!

The Taliban has limited access to healthcare for women, so free programs such as these are answers to prayer for so many.

BirthAid training can be compared to CPR or First Aid. These vital skills and knowledge are often the difference between life and death for newborns and mothers. Despite limited healthcare options, BirthAid ensures communities are given the tools they need to provide safe and healthy birth environments.

BirthAid in Rural Sub-Saharan Africa

In 2021, Sarah and Heidi visited rural Sub-Saharan Africa to learn why newborns in these regions die at disproportionate rates. The situation is complex, and there are multiple geographic and geopolitical factors at play. Despite the obstacles, we are committed to doing all we can to save as many babies as possible.



What We Provide:

Opened in 2022! Our first rural Sub-Saharan Africa BirthAid program in Angola.

The BirthAid program in Angola provides support at every level to eliminate barriers to healthcare for expectant mothers and newborns.

- We work at the community level to build trust with hospital systems and provide basic training on healthy births.
- We work at the local clinic level to provide essential equipment and training.
- We work at the hospital level, where our in-country doctor trains hospital personnel on proper protocols to ensure the best outcomes.

In 2022, we have a goal of providing **2,000** safe births in Angola!



BirthAid

When Matthias and Eveline learned they were having a baby, they were overjoyed. They carefully made plans to bring a new little life into the world. It would be the couple's first baby. The baby was born, and everything seemed normal. They were a family!

A few days after birth, the baby had some problems breathing. Matthias and Eveline brought the baby to the local clinic for help. The clinic was not equipped to handle their new baby's needs, and sadly, the son they had just brought into the world passed away.

Situations like this happen all the time across Sub-Saharan Africa as rural clinics are not equipped to handle complications during or shortly after birth. This means that thousands of newborns die from preventable causes every day. If they had access to proper care, they would survive.

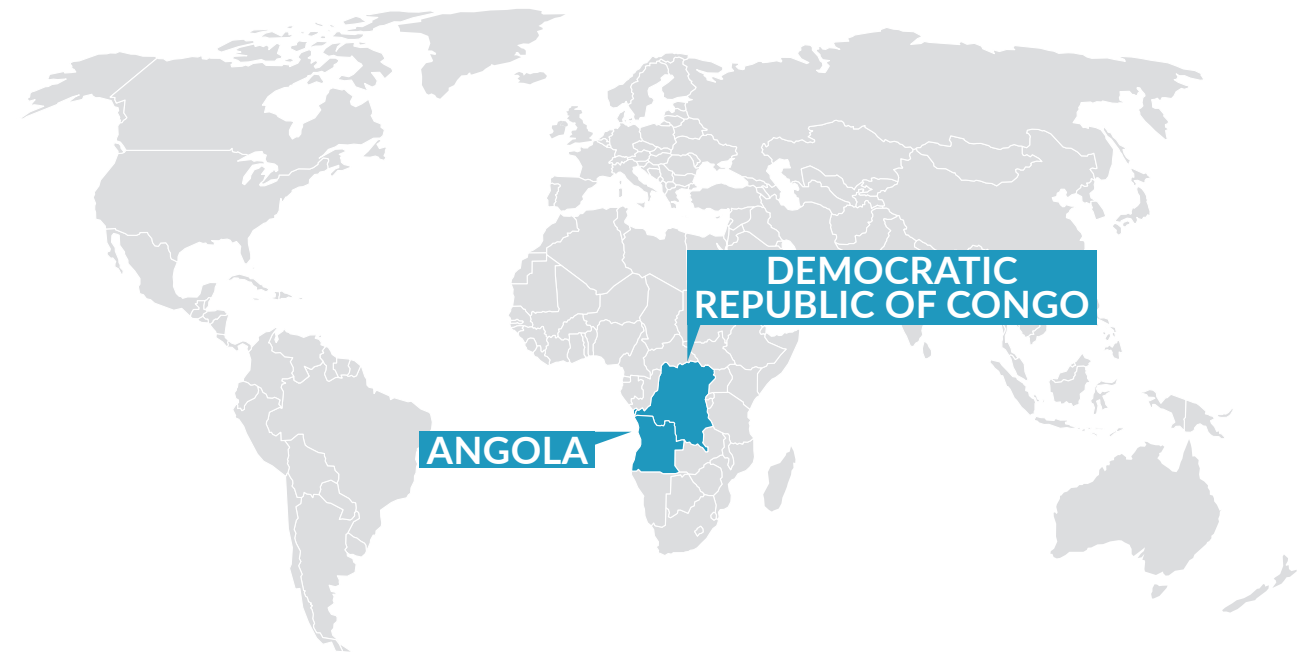
Saving Moses is committed to changing this recurring narrative. We are working to ensure newborns live past the first 28 days and have the best chance to thrive in life!

Eveline and Sarah. The pain of losing a baby never goes away. You learn to manage it, but the death of a child forever marks your soul. It is a grief you cannot escape.



Scan to hear more BirthAid stories.

Malnutrition: Babies survive!



We administer specially formulated F-75 and F-100 therapeutic milk to treat babies with Severe Acute Malnutrition (SAM) and who are at risk of starvation.

Severe acute malnutrition occurs when a baby does not have the proper nutrients for survival. It is a progressive disease and often involves several comorbidities. Severe acute malnutrition is evidenced by very low birth weight (so low you can see the bones poking through the skin), edema (protruding tummy storing up water to try to survive), peeling skin and yellow hair. If it is not treated, it is fatal.

Severe acute malnutrition needs to be treated at a clinic where doctors can administer specially formulated therapeutic foods and treat each child with care. This can cause a strain on families who need to leave other children at home or at their workplace to stay the required 4-6 weeks to treat their baby.



Fast Fact:

Half of the deaths of children under five years of age are from malnutrition.

In 2022, after speaking with our ground staff, *Saving Moses* is adopting a more comprehensive, community-based model.



- We will treat moderate acute malnutrition at the community level before it becomes severe.
- Moderate malnutrition can be treated with a therapeutic food called Plumpy'Nut®, a ready-to-use therapeutic food (RUTF) that doesn't need to be administered in a hospital.
- Treating moderate cases before they become severe will alleviate the comorbidities that often come with severe malnutrition, making it easier to treat.
- Families will be able to stay in their villages and treat their babies in an outpatient setting.

We will continue our treatment of severe cases at the hospital level. The community-based model will address the problem more strategically by treating malnutrition at every level.

Saving Moses Malnutrition Feeding Program in Africa

PROGRAM IMPACT



100 BABIES

90%

of babies who came to our clinic were cured of Severe Acute Malnutrition!



ALBERTO'S STORY:

When malnutrition sets in, it is scary. It takes the lives of thousands of babies and toddlers every day. Severe malnutrition forces parents to come to terms with the fact that they may lose their baby. Mothers watch as their babies cling to life, as their chest heaves up and down trying to catch a breath, as their eyes stare listlessly in front of them, unable to focus, as their bones poke through their skin. Can you imagine how you would feel if you saw your child in this state?

Alberto's family thought he was in his last days. They thought it was the end. But fortunately, where there is life, there is hope. Alberto received specially formulated F-75 therapeutic milk to treat his malnourishment. He slowly began gaining weight and getting stronger. He graduated to the F-100 formula, and he continued to improve. He improved so much that we successfully discharged him from the clinic as a healthy boy. Our Malnutrition feeding program saves lives every day!



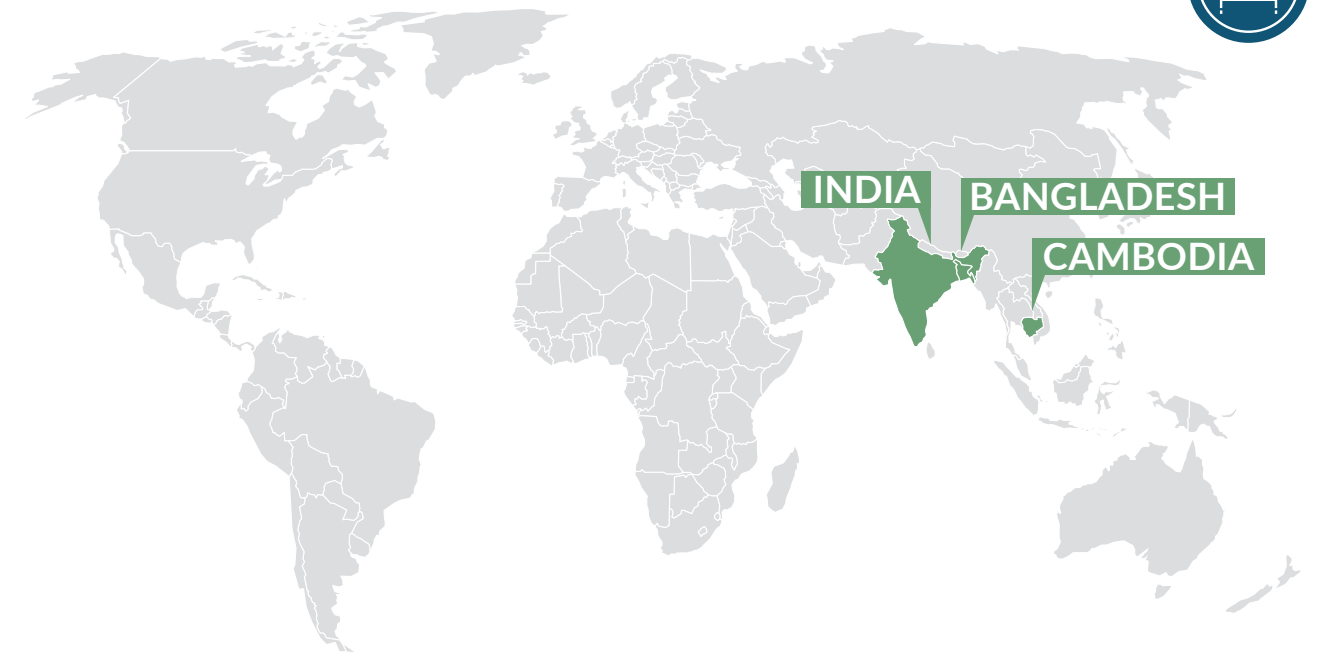
What's Ahead in 2022:

On the precipice of the worst drought in decades, communities in Angola are bracing for impact. We experience drought here in the west, but it doesn't have the same life and death consequences as it does for those in other parts of the world. For Angolans, drought means their farms and livelihoods suffer critical losses, rendering them unable to feed their families. *Saving Moses* is diligently observing the ever-changing situation to ensure we respond to the increased needs resulting from the drought.



Meet Celia, saved through our Malnutrition feeding program!.

NightCare:
Babies are
protected
and loved!



We provide loving shelter and care for the children (ages 0–5) of sex workers when they are most vulnerable to abuse, neglect and exploitation.

Giving Babies and Toddlers a Safe Place to Sleep

If you volunteer at a NightCare center in Cambodia, Bangladesh or India, you will see babies and toddlers getting dropped off at night by their mothers or caretakers. They will run into the center, excited and with giant smiles on their faces—like they own the place. A nanny will take them by the hand, give them a bath and clean their clothes. They will comb their hair, and if they are a girl, they will braid it or put it in pigtails. They will sit down and receive a specially prepared meal or bottle. After that, it's time to play! Young toddlers will grab a large truck and run around the center—laughing and giggling. Babies will sit on the floor with a rattle or hear a story read to them by the nannies.



30,393
total NightCare visits



NightCare provides a safe and loving environment for children otherwise left in unsafe places.

Then something magical happens—the chaos subsides, and they all come together and sit in a circle. These nannies are incredible at their jobs! They sing songs and read stories to help the kids settle down before bedtime. Then, each one curls up in a warm, soft bed where they sleep soundly and safely through the night.

If you did not know where these children came from, you would think they were healthy and playful like any ordinary child, but they live in an environment that is overrun with abuse and corruption. They are born and raised in the sex industry.

Many of them would be abused or neglected while their mother works into the night, with no one to take care of them. NightCare has changed all of this for over 400 children by providing a safe, joyful, healing space away from the dangers of the sex industry. They now get to have a safe environment to play the way kids should!

A Healing-From-Trauma Based Approach

Coming from the abusive streets of brothels, the babies and toddlers in our centers have experienced terrible trauma.

Many are not able to voice this with their words, but their actions demonstrate the hurt they have faced. Behaving aggressively, staring listlessly into space or being unable to soothe themselves are all telltale signs of trauma.

Trauma causes children to live in a constant state of fight or flight because they have been taught by their environment that they are not safe.

Fortunately, they can heal from trauma—especially at an early age. NightCare brings not only safety from further danger but also offers healing as well. Once a child knows that they are safe, they will have the freedom to let their guard down and be a kid—exactly what they are supposed to do.

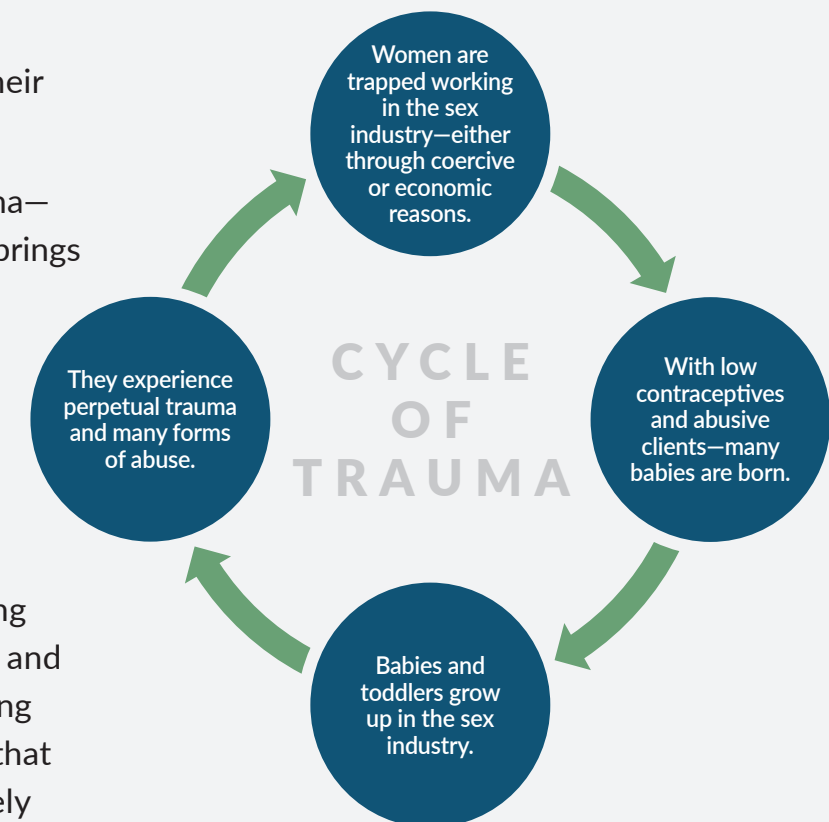
Nannies tenderly work on establishing healthy attachments with the babies and toddlers at our centers while providing for their physical needs. They know that if a child is “acting out,” it is most likely because of the hurt they have faced. Instead of punitive discipline, they lovingly redirect their behavior.

Our Regional NightCare Director, Matt, commented that children he once saw

being violent with others are now getting along. For possibly the first time in their lives, babies at our India NightCare center slept soundly as they listened to a lullaby.

We believe that unconditional love is a powerful force. We offer love as abundantly and freely as we can because we know that love transforms lives.

Break the Cycle of Trauma



NightCare Intervention

1. Prevent further abuse
2. Heal from past abuse
3. Thrive and be a kid
4. Prepare for the future

Saving Moses NightCare Program in Southeast Asia

PROGRAM IMPACT



432

TOTAL CHILDREN IN NIGHTCARE



30,393

TOTAL NIGHTCARE VISITS IN EIGHT DIFFERENT CENTERS



DIDI'S STORY:

Didi* works in one of the largest brothels in Asia. She was sold into the sex trade by a family member at a young age and has been stuck ever since. With the money she made from sex work, she would support her family—until she had a son, Sai*. When her son was born, she stopped supporting her family financially to take care of her newborn boy. She wanted to make sure that, despite his environment, he had everything he needed.

Growing up in the sex industry is dangerous, and mothers need to take extreme measures to make sure their babies are safe. Inside the brothel community, there is imminent danger at every turn. Growing up in the industry herself, Didi knew this reality well. She knew the risk of abuse her son faced living within the brothel walls. She would scrounge up all the money she could to pay for nannies to ensure his protection while she worked. This left her with little to live on. Rent is expensive. Food is expensive.

Life is expensive. Didi knew that the path she was on was not sustainable. Enter NightCare.

NightCare revolutionized Didi's and Sai's lives. It gave her not only a safe place to take her son while she works, away from the dangers of the sex industry, but it also gave him a place to grow and thrive. Sai now attends NightCare regularly, where he is protected, loved and nurtured. Didi may still be trapped in the sex industry (once women are in this industry, societal barriers make it very hard to leave), but Sai can have the childhood he deserves at NightCare.



Meet Bhumi a baby saved through NightCare.

What's ahead in 2022:

We are expanding in India! Our center there has grown so much that we are reaching capacity and need to open a second center. There is so much need in India for NightCare, so this is just the beginning! Even as we anticipate the opening of a second location, we are making preparations for our third and fourth locations as well.

**Names changed to protect their identities.*



Baby Belito

Celebrating 10 Years of Saving Babies

September of 2022 marked our 10-year anniversary! We are so incredibly grateful to have the privilege of serving babies and toddlers around the world where the need is most urgent and help is least available—for ten years and counting!

Thinking back on the last decade, I think of Belito, who was one of the first babies I met at our malnutrition clinic in Angola. I have had the pleasure of visiting him many times over the years. Watching him play soccer and seeing him so healthy, active and vibrant fills me with hope. For me, Belito's story solidifies the idea that in a world overwhelmed with need, saving just one life can make all the difference.



Sarah & Belito

Letter from the President of the Board



Tom Kean
Board President

It is a great honor to serve on the Board of *Saving Moses* and to watch the amazing things this organization does to meet the needs of suffering babies and toddlers. 2021 was yet another year of challenges in which the staff of *Saving Moses* had to navigate the roadblocks of the Covid-19 pandemic.

It has been gratifying and inspiring to watch the commitment and ingenuity of staff as they have met those challenges head-on throughout this past year. We are blessed to have such competent staff and are grateful for their energy and commitment to the unique set of programs that are the core of what we do. It is amazing to me to see where *Saving Moses* has chosen to plant programs and how effective our efforts have been, given the major challenges those countries face.

In addition to our programs, I am impressed by our staff's ability to identify organizational issues and come up with solutions, as well as their courage to make critical decisions and act on them. 2021 was a year in which it was decided that our current database was no longer able to meet our needs. *Saving Moses* needed a more flexible and capable system. Selecting a new system and then oversee the incredible work to transition our database to the new one was a huge undertaking. Kudos to the staff for a job well done.

Saving Moses carries on with its programs and continues to look for ways to be more efficient and effective. We also have entered into a period of reflection on how the Board can better assure the long-term sustainability of the organization. I am pleased that we began that process in earnest in 2021 and are continuing with it in 2022. My sincere thanks go out to each of you who have befriended and supported the mission of *Saving Moses*. Without you, our humanitarian work would not be possible. Thank you so much.

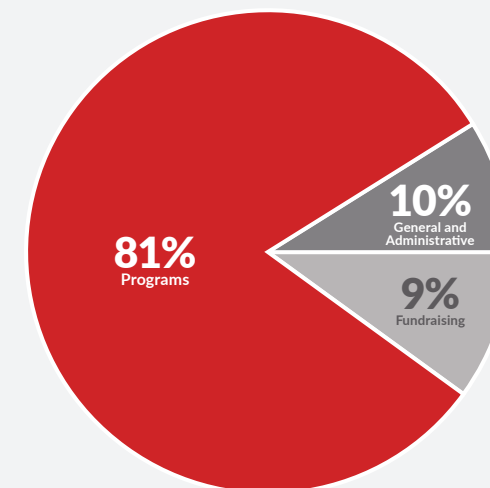
And on a final note, we are blessed to have a great CEO in Sarah Bowling, whose passion and commitment are outstanding. We have a very thoughtful Board who are serious about their role in the organization. And of course, we are grateful for the great staff, here in the United States and in the various countries where the serious work of *Saving Moses* is carried out, and that so many lives are impacted every day.

Audited Statement of Activities | YEAR-END DECEMBER 31

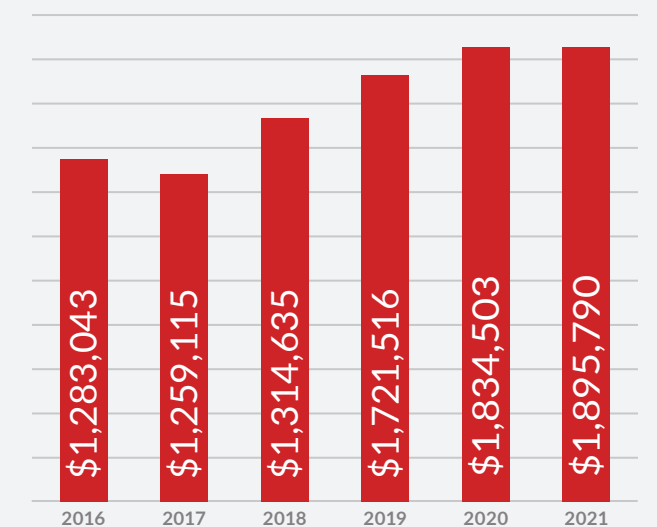
	2021			2020		
Support and Revenue	Without Donor Restrictions	With Donor Restrictions	TOTAL	Without Donor Restrictions	With Donor Restrictions	TOTAL
Contributions	\$1,844,686	\$45,747	\$1,890,433	\$1,679,412	\$122,266	\$1,801,678
Program revenue and other	\$5,357	-	\$5,357	\$32,825	-	\$32,825
Total Revenue	\$1,850,043	\$45,747	\$1,895,790	\$1,712,237	\$122,266	\$1,834,503
Net Assets Released From:						
Purpose restrictions	\$36,543	(\$36,543)	-	\$122,266	(\$122,266)	-
Expenses						
Program services	\$1,443,904	-	\$1,443,904	\$1,318,432	-	\$1,318,432
Supporting Activities:						
General and administrative	\$170,189	-	\$145,260	\$145,260	-	\$145,260
Fundraising	\$163,280	-	\$163,280	\$158,856	-	\$158,856
Total Expenses	\$1,777,373	-	\$1,777,373	\$1,622,548	-	\$1,622,548
Change in Net Assets	\$109,213	\$9,204	\$118,417	\$211,955	-	\$211,955
Net Assets, Beginning of Year	\$1,167,783	-	\$1,167,783	\$955,828	-	\$955,828
Net Assets, End of Year	\$1,276,996	\$9,204	\$1,286,200	\$1,167,783	-	\$1,167,783

Functional Expense Chart

■ Programs ■ General and Administrative ■ Fundraising



Income Growth



Our Donors Help Us Save Babies Every Day!

Despite unprecedented challenges in 2021, your faithful support made it our best year yet!

We worried how Covid-19 would affect our sweet babies and toddlers, whose lives are already complicated, but you stepped in when they needed you most. Because of your generosity, compassion and heart for the world's most vulnerable population, together we saved thousands and even had the opportunity to serve in different and unique ways!

Our donors are the backbone of *Saving Moses*, and we never take that for granted. We are so honored that you choose to give to this mission and that you care so deeply. *You're not just saving lives; you're changing them too.*



Here are some key highlights from 2021:

WE LOVE OUR DONORS!

2,735

supporters
donated

1,157

Heroes
gave **\$38**
each month

236

donated
\$1,000 or more



How to Help

Give:

Donate a one-time gift or give monthly (\$38/month to be a Hero). We rely on individual donations to fund the vital work we do.

Learn:

Educate yourself on what babies and toddlers face around the world. You can read our blog for pertinent information on the babies we serve: [savingmoses.org](https://www.savingmoses.org). You can also read *Hanging by a Thread: The Saving Moses Journey* by Sarah Bowling.

Advocate:

Amplify the voice of the voiceless by sharing the story of *Saving Moses* with your friends and family. Advocates host fundraisers, spread the word on social media and educate others.

Participate:

You are invited to come. Join us on the trip of a lifetime to work in one of our NightCare Centers.

To learn more, visit our website at [savingmoses.org](https://www.savingmoses.org).



Purchase Sarah's book.

Thank You!

BOARD MEMBERS:

Tom Kean
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MOST URGENT—LEAST AVAILABLE

Saving Moses is a global humanitarian organization saving babies (5 & under) every day by meeting the most urgent and intense survival needs where help is least available.

Dear Friend,

In 2021, while we continued to be impacted by Covid, *Saving Moses* was able to push forward and grow our core programs: Malnutrition, BirthAid, and NightCare.

You are the reason we were able to see such strong growth in the midst of a global pandemic and economic disruption. Your incredible support and commitment are reflected every day in the programs of *Saving Moses*.

In honor of that commitment, we've sent you our 2021-2022 Annual Report. Every page tells the amazing story of what we're accomplishing together. Celebrate with us as we cross the milestone of 10 years and position ourselves for another 10 years of saving babies every day.

We're only able to share such wonderful news because of you.

Thank You!

From Sarah and
the team at *Saving Moses*!